

# Memorandum

Date: May 6, 2014

To: All DWR Employees

From: **Department of Water Resources**

Subject: Establishment of the DWR BDCP Office and the DHCCP Design and Construction Enterprise

As many of you are keenly aware, the Department of Water Resources (DWR) has been deeply engaged in the development of the Bay Delta Conservation Plan (BDCP) since 2006. Several DWR offices and divisions are currently working on BDCP, either as part of the Delta Habitat Conservation and Conveyance Program (DHCCP) or as part of the planning and analysis of the overall BDCP program.

We are approaching a critical juncture for BDCP as the planning phase reaches completion, State and federal resource agencies consider permitting decisions, and a more detailed financing plan is developed. While many milestones remain before a positive decision to implement BDCP is achieved, DWR must begin to prepare to carry out its critical role in the implementation phase of this important project, should a conclusion be reached to move forward. To this end, we are establishing two new DWR organizations beginning June 1, 2014 - the DWR BDCP Office and the Delta Conveyance Facilities Design and Construction Enterprise (known as the DCE).

First, a new BDCP Office will be established within the Executive Division. The initial focus will be the completion of the conservation plan while providing early coordination and transition to implementation of BDCP conservation measures 2 through 22, including, for example, tidal marsh restoration, Yolo Bypass fishery enhancement and urban stormwater treatment. This team will work to plan, manage, and integrate coordination among DWR's various divisions involved with development of BDCP and initiate preliminary evaluations needed to implement BDCP. In addition, this team will play an important role in agency and stakeholder engagement needed to complete the plan. To help facilitate the completion of BDCP, including the needed close coordination with the Governor's Office and the State administration, the office will initially be led by the Chief Deputy Director.

This office will lay the foundation for the implementation of BDCP, and once the BDCP is finalized, that work will be merged into the formal BDCP Implementation Office as is defined in Chapter 7 of the BDCP. This organization will likely be a multi-agency effort involving DWR or supported by DWR.

Second, a Delta Conveyance Facility Design and Construction Enterprise (DCE) will be established within the Department as a new program to support activities associated with design and construction of conservation measure 1, the Delta Conveyance facilities. The mission of this enterprise is intended to be limited to this singular focus, and the life span of the enterprise will be limited to the time necessary to complete construction of these facilities. The organizational structure and staffing of the DCE is envisioned to be somewhat unique in comparison to a typical DWR organization. It will be managed by a Program Manager under contract to DWR, and will be staffed by highly qualified individuals from within DWR, participating regional and local public water agencies, and private consulting firms. As part of DWR, it will have the capacity to issue contracts for consulting services as well as construction, using DWR's authority and in keeping with all applicable State contracting statutes. Initially the DCE will be located in the Bonderson Building, but it is anticipated that it will move to another location to accommodate the growth needed to complete the design and construction of the conveyance facilities.

Undoubtedly, a number of questions will arise about how these two structures will mesh with our existing organization at DWR, and we will be working with you all to elicit your questions and develop solutions together. I look forward to your continued support as we enter into this exciting phase of the BDCP which will shape the future of Delta ecological restoration and water project operations.

/s/

Mark W. Cowin

Director